"When a 'criticism' or 'negative observation' is made to a manager, what can be done to ensure that it isn't perceived as disloyalty to the organisation?" Safety compliance should not be a "performance management" issue - it can be done with compassion and dignity.

"By focusing on what went wrong, you ignore what is being done right."





"Consider how your decisions may affect other things - upward and outward thinking!"



"Develop a culture of redemptive justice as opposed to retributive justice."





"Compliance can be done positively."



"Rather than ideas that change culture, be a culture that changes ideas."



"What happens if we invest in developing our people and then they leave?"

*"What happens if we don't, and they stay?"*